



January 14, 2026
Endeavour United Co.,Ltd.

Acquisition of CLAN by Endeavour United

We announced today that Endeavour United III Investment Business Limited Partnership, a fund managed by Endeavour United Co., Ltd. ("EU"), has jointly acquired CLAN Co., Ltd. ("CLAN") on December 23, 2025, with investment business limited partnerships operated by Fukuoka Capital Partners Co., Ltd., Iyogin Capital Co., Ltd., and others.

CLAN is a comprehensive welfare service provider operating in the Osaka area, providing residential nursing care facilities (29 facilities) and day services for people with disabilities (14 lifestyle care facilities, 3 employment support centers, after-school day services, etc.). Its strength lies in its extensive disability support system, and it has been meeting various welfare needs in the local community by seamlessly providing disability support within its residential nursing care facilities and diverse day services.

Amid the increasingly challenging environment facing the welfare industry, we understand that protecting the dignity of individuals who experience challenges in their daily lives and ensuring their stability and well-being is an essential responsibility in supporting social sustainability. We believe that further enhancing CLAN's role as a "social safety net" through the management expertise we have developed will contribute to building a society where everyone can live authentically and to the sustainable development of the local community.

We will strive for the further development of CLAN and the enhancement of its corporate value by respecting the management philosophy developed by CLAN, supporting the strengthening of its management foundation, and formulating and executing growth strategies in close collaboration with its officers and employees.

<CLAN>

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